

Public

# UK Tax Strategy

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March 2026

Daiwa Securities Group Inc.

## Introduction

This UK Tax Strategy has been adopted by all UK entities that are controlled by Daiwa Securities Group Inc. including:

- Daiwa Capital Markets Europe Limited (DCME)
- DC Advisory Holdings Limited (DCAHL)
- Daiwa Corporate Advisory European Holdings Limited (DCAEHL)
- Daiwa Corporate Advisory Limited (DCA)
- Daiwa Sustainable Investments Limited (DSIL)
- Daiwa Asset Management (Europe) Limited (DAMEL)
- Daiwa Institute of Research Limited – London Branch (DIR)

These entities are collectively referred to as the UK Group for the purposes of this UK Tax Strategy.

The approach of the Daiwa Securities Group to corporate tax matters is governed by the Tax Policy enacted by the Group.

## Daiwa Securities Group Tax Policy

### 1. Compliance

Daiwa Securities Group fulfils its social responsibility by complying with laws and regulations (including their intent or spirit) of every country and region, and through appropriate tax payments with high ethical standards.

### 2. Tax Planning

Daiwa Securities Group eliminates tax risks by eliminating double taxation through tax treaties and other means, optimizing tax expenses through appropriate use of preferential tax treatment, and conducting appropriate tax treatment in light of the tax regulations of each country and region.

In addition, Daiwa Securities Group does not engage in any inappropriate transactions without commercial substance for the purpose of tax avoidance. We do not transfer profits to low-tax countries or regions, or use tax havens for the purpose of tax avoidance.

### 3. Transfer Pricing Taxation

For cross-border intragroup transactions, Daiwa Securities Group sets appropriate prices which comply with arm's length principles in accordance with the OECD Transfer Pricing Guidelines as well as tax laws and ordinances in each country and region.

#### **4. Appropriate Disclosure**

Daiwa Securities Group provides transparent and appropriate disclosure of its tax policy and other tax-related information.

#### **5. Responsibility**

Daiwa Securities Group regards tax risks as key management issues and its Chief Financial Officer (CFO) is responsible for all tax issues of the group. In addition, the CFO, executive officer in charge of Finance, and Head of Finance Department of Daiwa Securities Group Inc. from time to time provide guidance and advice to subsidiaries and other departments within the group as necessary, so that corporate governance over tax matters is shared and implemented throughout Daiwa Securities Group.

#### **6. Relationship to Tax Authority**

Daiwa Securities Group maintains a relationship of trust with tax authorities by responding to them in a cooperative and honest manner.

## **Tax Governance and Risk Management in relation to UK taxation**

Ultimate responsibility for the UK tax strategy rests with the Board of each company or senior management in the case of DIR. The CFO or equivalent position in each company has overall responsibility for UK taxation matters. For DCME, the day-to day responsibility is delegated to the Head of Regulatory & Corporate Reporting who reports to the Head of Finance. The finance teams or management of the other entities manage the tax affairs on a day-to-day basis with support from DCME.

DCME has an in-house Financial Reporting & Tax (FR & Tax) team, staffed by qualified and experienced professionals. Certain compliance activities, such as preparation of UK VAT returns and corporation tax computations, are undertaken by an external tax service provider. While the provider prepares the tax returns, DCME retains overall responsibility for the accuracy and completeness of all filings. The Head of Regulatory & Corporate Reporting is responsible for the management of tax risk. The tax risk management process is aligned with the company's overall risk management framework for identifying, managing and controlling risks. The FR & Tax team maintains documented policies and procedures with respect to compliance obligations which are reviewed regularly and updated for changes in tax legislation.

For DCME, the Head of Regulatory & Corporate Reporting and the Head of Finance reports quarterly on tax matters and key tax risks to the Audit Committee.

For DCA, DCAEHL and DCAHL the day-to-day responsibility sits with the DCA Finance Team, which is staffed with qualified and experience professionals that report into the DCA CFO. In addition to the in-house finance team, DCA / DCAEHL and DCAHL use a range of external specialist tax service providers / specialists to assist with the more complicated / bespoke taxation issues. The DCA Finance Team also work with the DCME Finance Team to ensure all requirements that come as part of being part of the UK Tax Group are met, as and when required. The DCA CFO reports quarterly on all finance / taxation matters to the Boards of DCA, DCAEHL and DCAL, as well as to the ultimate shareholder in Tokyo.

For DSIL the CFO is supported by the DCME FR & Tax team as required.

DAMEL senior management manages all the company's risk including tax. DAMEL is supported by the DCME FR & Tax and Performance & Reward teams in regard to tax.

For DIR, the chief representative manages risk including tax. DIR is supported by the DCME FR & Tax and Performance & Reward teams in regard to tax.

### **Attitude towards UK Tax Planning**

The UK Group will only undertake tax planning that is aligned with the business strategy and supports genuine commercial activity. The companies listed above do not enter into arrangements that would lead to a failure under Part I of the Code of Practice on Taxation for Banks which has been adopted.

### **Level of UK tax risk**

The UK Group's appetite for tax risk is low. It does not participate in aggressive tax planning or complex structured arrangements designed to minimise tax liabilities.

### **Tax Compliance and Relationship with HMRC**

The UK Group is committed to full compliance with its UK tax obligations. The UK Group strives for an open, transparent and cooperative relationship with HMRC. This includes a timely tax compliance process in respect of applicable UK taxes and timely response to HMRC requests or enquiries.

The companies listed above regard this publication as their sub-group or company UK tax strategy for the year ended 31 March 2026 (complying with their duty under paragraph 19(2) and 20 or 22(2), as appropriate of Schedule 19, Finance Act 2016).